



## Feel the Need for Speed

#### Session ID # 2145553233

Trane PeopleSoft Financials Upgrade 8.0 to 8.9







## **Agenda**

- Upgrade Strategy
- Upgrade process
- Post Implementation process
- Upgrade benefits







## **Trane Company**

- Manufacturer of Air Conditioning Air handling products
- Commercial
  - HQ and Data Center Lacrosse WI
  - PeopleSoft Financials ver 8.8
- Residential (RS)
  - HQ & Data Center Tyler TX.
  - PeopleSoft Financials ver 8.9





#### RS - PeopleSoft Environment

- Application modules include:
  - Assets, Projects, Accounts Payable,
  - Accounts Receivable and General Ledger
- Support Locations:
  - 14 North America locations
  - Three international locations
    - Canada Distributors (AR, AP, GL)
    - Monterey Mexico Manufacturing (AP, GL) Multi-book
    - Offshore Payables Shared Service
- Technical team in Clarksville TN
  - Support all Functional Users remotely







## **Upgrade strategy and History**

- Upgrades Required with Purchase Software
- History
  - Implemented Release 5 June 1997
  - Upgrade release 5 to 7 July 1999
  - Upgrade release 7 to 8 May 2003
  - Upgrade release 8 to 8.9 Feb. 2007
    - Database 120gb at conversion
- Release 8.9 upgrade all in house Zero \$ in consultant fees







## **RS Financial Group IT Team**



Name	Years w/Trane	PeopleSoft Yrs	
Ricky	27	12	
Don	32	13	
John	11	11	





## **Upgrade Approach**

- All In house
- Team handles all 3<sup>rd</sup> party Software
- Ricky is our upgrade specialist
- Do most of the DBA functions during the upgrade with Change Assistant.
- DBA support for backups, etc
- Test and prove all the Core processes





#### **Strategy - Reduce Upgrade Impact**

- Implement all PeopleSoft interfaces
  - Still use release 5 GL & AP interface
  - Allows external donor systems to be stable
    - Requires mods to seed correct tables downstream.
- Implement creative ways to get data into Modules
  - XL JE upload direct to HDR & DTL tables
  - Web interface DRAFTS and Payments
  - Implement PeopleSoft upload solutions (replace custom interfaces)
  - XLS upload DRAFTS and Payments to Payment
    Predictor. This is now available in release 9





#### **Strategy - Reduce Upgrade Impact**

- Create Bolt on Applications if needed
  - Unique menu structure and path
- Weave our mods before/after PeopleSoft Delivered functionality if possible
- Avoid changes PeopleSoft delivered menus, pages (except hyperlinks), tables if possible.





#### **Strategy - Reduce Upgrade Impact**

- We were a COBOL Mainframe shop but we don't modify or code COBOL.
  - Support a Cobol Free environment free ASAP
- Plenty of SQR's
  - 150 200 SQR's developed in total
  - 50 required changing during upgrade
    - Manual process to determine if change needed.





## Hardware during upgrade

- Production 8.0
  DataBase Server only
  - Model HP-RP7400
  - CPU/Speed 4W/750mgh
  - Memory 4mb
  - DASD VA7100
  - Network 100mb
  - Additional CPU for App and Web Server

- User Test Becomes
  - Production > 8.9
  - HP-RP4440
  - 8W / 1ghz
  - 32mb
  - EMC CX-300
  - 1 Gigabit
  - All services on one CPU







#### Hardware Strategy for upgrade

- 1st time we have not upgraded in place
- Building new CPU to be used during testing allows shake out bugs, Production environment stable before upgrade
- Conversion weekend:
  - Worse case cancel conversion continue on current release old production box.
  - Expected case End of conversion switch name to new Production name (UPSF > PPSF)
  - Old version available if needed.
  - Communicate IP address change if needed.





## **Upgrade Timeline**

- Project initiation November 2005
- Planned Conversion June 15<sup>th</sup> 2006
- Management ask our team to delay implementation :
  - Our Outsource service provider would have to understand be trained in the old and new versions.







## **Upgrade Timeline**

- We asked for our day in court to present why we should move forward with current schedule:
- We fought
- We lost
- We rescheduled
  - From June 2006 Feb 2007
    - Did not freeze changes until November 2006





## **Upgrade Team Structure**

- Core team Representatives for all modules
- Defined roles and responsibilities
- Detail test scripts one template
- Weekly meetings
- Constant communication to all PeopleSoft Users (emails and web pages)







## **Upgrade Path**

Create Development

- **DPSF**
- IT tested all core processes first
- Functional team work in same environment
- Create User Acceptance UPSF
  - Database on new CPU that will become production
  - Ran two test moves to production to fine tune the scripts:





#### **Stress Test**

- Prior upgrades we had bypassed this step.
  - 1st time do as a formality
  - Waited late in the process to test with no contingency plan if failed.
  - Stress Test approach "ALL SKATE!!"
  - Stated goal was to Stress out the system
  - WE SUCCEEDED !!!! Several times in 3 hours
    - Read directions made several minor adjustments
  - Lesson Learned Plan and conduct Stress test





## **Prior to Upgrade**

- One Week
  - Partial move to Production
  - Create a tools only Database
    - Convert Queries and Trees from Production
  - Communicate changes going forward reapply manually after production.
- Four Days
  - Formal Signoff
  - File Test Results electronically





### **Conversion speed boosters**

- Turned off Archiving Oracle
- Mark columns for delete vs delete After conversion go back and delete
- Tune conversion scripts where possible
- Run scripts on HOST CPU vs Change Assistant on Windows
- Windows PC with Change Assistant on Local area network vs remote.





## **Post Upgrade Process**

- Published process for reporting issues
- Daily conference calls
- Problems:
  - Security Problems
    - Didn't migrate well
  - One Self inflicted Discount Problem
  - Payment Predictor Problems
- Overall successful no missed Check runs, No unbalanced ledgers, month-end went very smooth.





## **Post Upgrade Process**

- Stabilize Production
- Correct issues quickly if possible
- If not, Internal Issue log for follow up
- Report issue to PeopleSoft after analysis
- Apply bundles and fixes
- Retest open issue logs
- Work remaining issues





## Post Upgrade Evaluation

- Upgrade mods as they are or that will work
  - If Mod still deliverers expected results, we leave it in and revisit after upgrade.
  - Exception if we can remove and test / compare quickly (two days or less) we will take the upgrade
- Stabilize new Production environment
- Review custom mods for elimination
  - Two removed
    - Check for duplicate payment groups
    - AP Accounting data





## **Post Upgrade Evaluation**

- Review changed or new functionality in release 8.8

   8.9 to implement and/or replace modifications –
   process to be started.
  - Data Archiving
  - Replace Customized DRAFT process with Direct Debit delivered functionality
  - Replace Custom General Ledger JE upload with delivered xls upload.
  - Implement Dunning Letters with new features
  - Review our fax/email delivery methods with new features functionality delivered in PeopleSoft.
  - Eliminate 3<sup>rd</sup> party scheduling package







# **Upgrade - Benefits**SPEED!!

- Contributors:
  - Faster processor and
  - PeopleSoft Parallel processor





## **Upgrade - Benefits**

#### SPEED!!

- Accounts Payable
  - Voucher Post and Payment Post cut in half
- General Ledger
  - Ledger update 40 minutes now 20 minutes
  - Forecast Reports 4 hrs now 2 hrs
  - Plan Reports 90 minutes now 30 minutes





## **Upgrade - Benefits**SPEED!!

- AR\_UPDATE
  - 8.0 45 minutes to 1 hour
  - 8.9 5 minutes or less
- AR Overdue Charges (late fees)
  - 8.0 4 hours
  - 8.9 30 45 minutes
- AR Customer Statements
  - 8.0 7 to 8 hrs
  - 8.9 60 90 minutes





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## **Upgrade - Benefits**

- Customize pages
- Schedule Queries
- Accounts Payable
  - Ability to add wire account information
  - Setup recurring contracts for multi bank accounts





#### **Question & Answers**